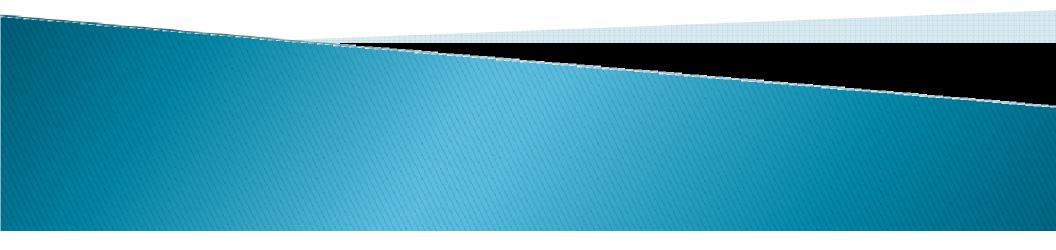
# City of Clarkston Proposed 2012 Budget

Keith Barker, City Manager



# OVERVIEW

- Balanced
- Proposed 2012 operating budget <u>\$2,900,590 I</u>
- 3.26% increase from FY 2011

- Assumes a 2.5% personal services increase
- Performance based employee evaluations implemented FY 2012

### COST CONTAINMENT/CUTTING MEASURES

- Group Health Insurance costs reduced 7%
- Retirement Plan costs reduced 20%
- Waste Hauling contract reduced 8.7%

 Change in contract scope to include yard waste = reduced cost in several other areas

### COST CONTAINMENT/CUTTING MEASURES

- Privatized CSX ROW mowing & maintenance
  - More cost–effective with superior results
  - \$37,000 included to cover cost of agreement
  - Hold vacant one full time position cover costs
- MOU with DeKalb Vehicle Maintenance
  - Reduced travel time

- Reduced "out of service time"
- Hourly labor rate reduced by 33%
- Vehicle Repair budget reduced by 23.6%

# **OTHER CONSIDERATIONS**

- Milam Pool \$40,000 included for pool management and operations
  - Estimate only
  - Bids solicited 1st quarter 2012
  - Council to adopt new fee structure
- Eliminate compensatory time
  - \$26,000 accrued financial liability
  - Pay out over two budget cycles
  - FY 2012 \$13,068

#### REORGANIZATION

- Beginning in FY 2012, the Sanitation and Streets departments have been combined under a new department of <u>Public Works</u>
- Some of the costs previously contained in this budget have been moved to the Storm Water Enterprise fund budget
- This shift accurately reflects the cost of activities dedicated to this function and will reduce the need to fund these activities out of the general fund budget
- Total budget for the new Public Works department has been reduced by \$105,101 or 32.9%

#### REORGANIZATION

- In order to better serve our business and development community, a department of Planning and Development will be created
- The current Public Works Director position will be reclassified to create a new position titled Planning and Development Coordinator
- This department will be responsible for all zoning, building inspection and permitting functions

This staff person will also manage the activities of our technical consultants and provide technical assistance to the Planning and Zoning Commission, Code Enforcement and the City Manager

#### REORGANIZATION

- Effective and professional code enforcement is an important function of any municipal government
- Given the unique demographics of our residential and business community, the need for continual education, assistance and enforcement is even more pronounced
- Beginning in FY 2012, the current part-time code enforcement function will be increased to full time
- Staff will continue to explore creative ways to reduce operating costs and improve services

#### REVENUES

- The proposed 2012 General Fund revenue estimate is \$2,900,590 which is \$89,789 more than in FY 2011
- This represents an overall 3.19% increase
- Some FY 2011 revenue estimates were not realized as anticipated

 Most revenue categories associated with zoning and land use permits, building permits and inspections, did not reach anticipated levels

### REVENUES

- Decreased estimates for Real Property Tax collections
  - \$830,000 versus \$877,000

- Current Municipal Court Fines have exceeded 2011 estimates
- FY 2012 estimated revenue has been increased by \$100,000
- Pool revenue for 2012 has been estimated at \$40,000
  - Revenue estimates will be adjusted once the pool is in operation and trend data is available
- Staff will continue to explore new revenue sources and maximize existing revenue sources

### CAPITAL OUTLAY

- The proposed Capital Outlay budget for 2012 is \$190,000 as compared to \$100,000 in 2011
  - \$100,000 budgeted in FY 2011 but not spent
  - Badly needed infrastructure improvements, did not take place
  - The \$190,000 budgeted in FY 2012 will be utilized for:
    - infrastructure improvements and repairs

 pay the debt service on the loan to cover the city's local match for the Streetscape Program.

#### **STORMWATER UTILITY**

EPA/EPD Requirements

- Clarkston Storm Water Management Plan
- \$249,475 allocated for storm water related repairs and activities

# **ADOPTION PROCESS**

- The proposed 2012 budget transmitted to the Mayor and Council on November 17, 2011
- Copies available for public review at the Clarkston Branch Library, Clarkston City Hall and on the City of Clarkston website
- A public hearing will be held on November 29, 2011
- Citizens will be afforded an opportunity to provide comments and feedback on the proposed budget
- Budget resolution prepared and in your packets today

 Budget adopted at the City of Clarkston Council meeting on December 6, 2011

# Thank you!

### **Questions?**

